

Two New Research Papers Unveil Groundbreaking Insights into Human Goal Setting and Team Dynamics

Can a Simple 3 x 4 Framework Unlock the Secrets to Goals, Values, Culture, Engagement, Leadership, and Team Effectiveness?

BOSTON, MA, UNITED STATES, March 6, 2025 /EINPresswire.com/ -- Dr. J.D. Pincus, a leading researcher in motivation and organizational behavior, has published two pioneering papers that offer fresh perspectives on human goals and team effectiveness. These studies, appearing in Integrative Psychological & Behavioral Science (Springer) and Small Group Research (Sage), contribute to the evolving understanding of goal setting and team emergent states, with implications for leadership, workplace culture, and personal growth.

Goals as Motives: A Unified Psychological Perspective

Published in Integrative Psychological & Behavioral Science, Dr. Pincus's paper, Goals as Motives, explores the deep interconnection between goals and fundamental human needs. Rather than viewing goals as limited objectives, they are positioned as grounded in intrinsic

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RESEARCH

Goals as Motives: Implications for Theory, Methods, and Practice

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Abstract

The concept of human goals: is central to the study of psychology (i.e., motivation, behavior, and well-being), sociology (i.e., social structure, culture, and dynamics), education (i.e., setting objectives, student motivation, and growth strategies), management (i.e., leadership, employee motivation, productivity, organizational behavior, and economics (i.e., osternative, the plays a central role in the theory and practice in these fields. Despite its centrality, the concept lacks theoretical consensus regarding its definition and distinctiveness from related concepts such as needs, motives, and values. Like these concepts, the goals literature suffers from the proliferation of both concepts and taxonomies, suggesting a need for a return to theoretical foundations. In this article, we advocate for a fundamental reconsideration of the concept of goals, anchoring it within a new psychological theory of human motivation based on first principles. The paper's primary contribution lies in demonstrating that the operational definitions utilized by academics and practicioners alike can be thought of as attempts to approach concepts of human motivation specifically, emotional needs, without fully getting there. We review the leading definitions of human goals in the literature, concluding that they can be distilled to a fundamental set of human emotional needs, cach associated with extensive literatures of their own. A comprehensive framework of 12 human emotional needs is introduced; it is argued that a comprehensive framework of 17 human emotional needs is introduced; it is argued that a comprehensive framework of of embedding goals concepts within existing motivational constructs with clear benefits for (a)

motives that shape behavior across personal, professional, social, and spiritual domains. This integrative approach unifies existing motivation theories and presents a structured framework for understanding why people pursue certain aspirations while neglecting others.

Team Emergent States as Emotional Needs: A New Framework for Organizational Research

Appearing in Small Group Research, Team Emergent States as Emotional Needs examines how team effectiveness can be understood through the lens of psychological needs. The paper addresses the ongoing theoretical challenges in defining and measuring Team Emergent States (TES), which are defined as dynamic, collective properties that emerge and evolve within a team over time and influence team performance and effectiveness. By aligning TES with a core set of

emotional needs, the study provides a structured and theoretically grounded framework for researchers and practitioners seeking to enhance team performance, leadership effectiveness, and workplace engagement.

A Unifying Framework Across Disciplines

These two papers are the latest in a series of recent publications by J.D. Pincus, applying the AgileBrain framework of human emotional needs to a variety of fields beset by concept proliferation and lack of metatheory. These include leadership effectiveness, organizational culture, human values, subjective wellbeing, employee engagement, and employee benefits. As such, the Pincus framework is proving to be an essential "theory of everything" that reveals the deep structure beneath a host of interrelated topics, allowing insights from any of these disciplines to translate to any other discipline.

Implications for Business, Education, and Society



Emotional Need States

Both studies have wide-ranging implications beyond academic theory. By grounding human motivation in a coherent, comprehensive framework, these findings offer valuable insights for business leaders, educators, policymakers, and individuals seeking to optimize goal-setting, team dynamics, and workplace culture.



These papers are a big step forward in understanding what truly drives us. By linking goals and team effectiveness to basic needs, we build effective strategies for leadership, teamwork, & growth."

I. D. Pincus, Ph.D.

Theory Meets Practice

The AgileBrain framework explored in these articles is brought to life through AgileBrain assessments -- 3-minute, image-based experiences that capture people's unmet emotions needs. The resulting data measures their emotional state and pinpoints the source and meaning of those unmet emotional needs. Resulting AgileBrain profiles, and accompanying AgileBrain-enhanced AI Chatbots, help trained professionals and lay users alike

quickly understand what's going on beneath the surface to begin to address those unmet emotional needs in positive ways.

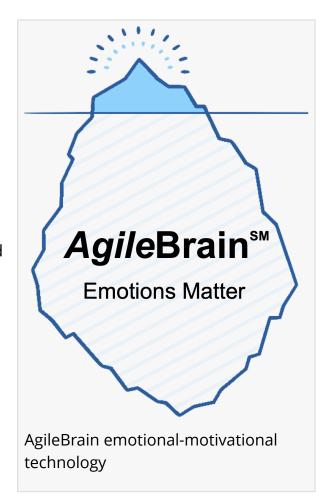
"We're excited to be helping high school and college students, employees, and veterans build their emotional awareness and resilience," explained John Penrose, CEO at AgileBrain.

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About the Author

J. D. Pincus, Ph.D., is a renowned researcher in psychology, neuroscience, and human behavior. With decades of experience analyzing motivational data and consulting for dozens of Fortune 500 companies, Dr. Pincus has developed AgileBrain to provide a scientifically validated framework for self-discovery and transformation. His book, The Emotionally Agile Brain: Mastering the 12 Emotional Needs That Drive Us, was recently published by Rowman & Littlefield (Bloomsbury) and is now available for purchase on Amazon.



About AgileBrain

Leading Indicator Systems, Inc. (d/b/a AgileBrain) is a Boston-based technology company dedicated to the understanding of human emotions and motivations. The AgileBrain Framework, developed by Dr. J. D. Pincus, Chief Innovation Officer, and the AgileBrain technology platform are used in a wide variety of applications, helping individuals and coaches, counselors and consultants in private practice, schools and organizations to promote emotional awareness and wellbeing.

For more information, visit: AgileBrain.com

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